## CYCLE ONE

## June $\mathbf{2 1}^{\text {st }}$ and August $\mathbf{2 ~}^{\text {nd }}$ (two days)

Sessions will engage extended cabinet and principals with creating a foundation for a coherent system of continuous improvement and design of whole system engagement in the year-long coherence making process.

## September (one day)

District leadership team (DLT) inclusive of cabinet, extended cabinet, lead principals and instructional coaches engages in using the coherence progression protocol to define action steps.
a) Focusing direction of district and school priorities
b) Cultivating a collaborative culture of inquiry with district leaders, principals and teacher leaders
c) Deepening learning of the root causes of student inequity to elevate precision of pedagogy; emphasizing student engagement, tasks and work samples
d) Securing accountability for student learning through student success indicators, assessment of learning and collective inquiry for improvement of practices and student supports

## September (four days)

Facilitate principal collaboratives wherein principals review school priorities and focused action steps by engaging in a critical friends protocol for co-learning and feedback to create a collective understanding of district-wide needs and common focus areas. Principals engage in developing leadership capacity to facilitate SLTs and function as lead learners:

Each cohort with a separate session
a) HS
b) MS
c) Elem cohorts 1 and 2

## October ( $\mathbf{1 0}$ days plus $\mathbf{5}$ days for total of $\mathbf{1 5}$ days)

Engage each school leadership team (SLT) consisting of principal and teacher leaders in the process of creating site action steps that bridge district priorities and focus on school level teaching and learning supports. District level leaders and instructional coaches in attendance as process observers and critical friends for insights/feedback. Suggestion is for the following groupings:

A total of 10 cohorts engages in a SLT session (October)
a) 4 high school cohorts (each HS separate and two Alt Ed sites paired)
b) 2 middle school cohorts (two schools each)
c) 4 elementary school cohorts (two schools each)

Extended SLT coaching for 5 cohorts to engage in protocol sessions (November)
a) Engage in learning rounds in morning
b) Review evidence of student learning afternoon (student work or data analysis)

## CYCLE TWO

## November (one day)

Collaborative inquiry of the district leadership team (DLT) to define progress and impact for improving teaching and learning supports. Engage in using the coherence progression protocol to define action steps for:
a) Focusing direction of district and school priorities
b) Cultivating a collaborative culture of inquiry with district leaders, principals and teacher leaders
c) Deepening learning of the root causes of student inequity to elevate precision of pedagogy; emphasizing student engagement, tasks and work samples
d) Securing accountability for student learning through student success indicators, assessment of learning and collective inquiry for improvement of practices and student supports

## December (four days)

Facilitate a principal collaborative wherein principals review school action steps by engaging in a critical friends protocol for co-learning and feedback. Collectively attend to problems of practice for building capacity at each school site and district-wide. Principals engage in developing leadership capacity to facilitate SLTs and function as lead learners:

Each cohort with a separate session
a) HS
b) MS
c) Elem cohorts 1 and 2

## January ( $\mathbf{1 0}$ days plus $\mathbf{5}$ days for total of 15 days)

Engage each school leadership team (SLT) consisting of principal and teacher leaders in the process of creating site action steps that bridge district priorities and focus on school level teaching and learning supports. District level leaders and instructional coaches in attendance as process observers and critical friends for insights/feedback. Suggestion is for the following groupings:

A total of 10 cohorts engages in a SLT session (January)
a) 4 high school cohorts (each HS separate and two Alt Ed sites paired)
b) 2 middle school cohorts (two schools each)
c) 4 elementary school cohorts (two schools each)

Extended SLT coaching for 5 cohorts to engage in protocol sessions (February)
a) Engage in learning rounds in morning
b) Review evidence of student learning afternoon (student work or data analysis)

## CYCLE THREE

## January (one day)

Collaborative inquiry of the district leadership team (DLT) to define progress and impact for improving teaching and learning supports. Engage in using the coherence progression protocol to define action steps for:
a) Focusing direction of district and school priorities
b) Cultivating a collaborative culture of inquiry with district leaders, principals and teacher leaders
c) Deepening learning of the root causes of student inequity to elevate precision of pedagogy; emphasizing student engagement, tasks and work samples
d) Securing accountability for student learning through student success indicators, assessment of learning and collective inquiry for improvement of practices and student supports

## March (four days)

Facilitate a principal collaborative wherein principals review school action steps by engaging in a critical friends protocol for co-learning and feedback. Collectively attend to problems of practice for building capacity at each school site and district-wide. Principals engage in developing leadership capacity to facilitate SLTs and function as lead learners:

Each cohort with a separate session
a. HS
b. MS
c. Elem cohorts 1 and 2 (groups of 5 in each)

## March (one day)

Collaborative inquiry of the district leadership team (DLT) to define progress and impact for improving teaching and learning supports. Engage in using the coherence progression protocol to define action steps for:
a) Focusing direction of district and school priorities
b) Cultivating a collaborative culture of inquiry with district leaders, principals and teacher leaders
c) Deepening learning of the root causes of student inequity to elevate precision of pedagogy; emphasizing student engagement, tasks and work samples
d) Securing accountability for student learning through student success indicators, assessment of learning and collective inquiry for improvement of practices and student supports

## April (10 days)

Engage each school leadership team (SLT) consisting of principal and teacher leaders in the process of creating site action steps that bridge district priorities and focus on school level teaching and learning supports. District level leaders and instructional coaches in attendance as process observers and critical friends for insights/feedback. Suggestion is for the following groupings:

## A total of 10 cohorts engages in a SLT session

a) 4 high school cohorts (each HS separate and two Alt Ed sites paired)
b) 2 middle school cohorts (two schools each)
c) 4 elementary school cohorts (two schools each)

| Ed Services/DLT | Principal Collaboratives | SLT Sessions | Site Support Sessions |
| :---: | :---: | :---: | :---: |
| June 21 - Admin Retreat Jay <br> Aug 2 - Admin Retreat Jay <br> Aug 31 - DLT Marianna <br> Nov 7 - DLT <br> Marianna <br> Jan 24 - DLT <br> Marianna <br> March 9 - DLT <br> Marianna | Elem Collaborative 1 <br> Sept 12, Nov 28, March 6 Jennie <br> Elem Collaborative 2 <br> Sept 13, Nov 29, March 7 Jennie <br> MS Collaborative <br> Sept 14, Dec 1, March 6 Wendy <br> HS Collaborative <br> Sept 26, Nov 30, March 8 Marianna | Elem Cohort 1 (2 schools) <br> Oct 3, Jan 8, Apr 11 Jennie <br> Elem Cohort 2 (2 schools) <br> Oct 4, Jan 9, Apr 12 <br> Jennie <br> Elem Cohort 3 (2 schools) <br> Oct 5, Jan 10, Apr 13 <br> Jennie <br> Elem Cohort 4 (2 schools) <br> Oct 10, Jan 30, Apr 4 <br> Wendy <br> MS Cohort 1 (2 schools) <br> Oct 11, Jan 31, Apr 5 <br> Wendy <br> MS Cohort 2 (2 schools) <br> Oct 12, Feb 1, Apr 6 <br> Wendy <br> Dos Pueblos HS <br> Oct 5, Feb 1, Apr 19 <br> Marianna <br> San Marcos HS <br> Oct 6, Feb 2, Apr 20 <br> Marianna <br> Santa Barbara HS <br> Oct 11, Jan 8, Apr 10 <br> Marianna <br> Alternative HS (2 schools) <br> Oct 12, Jan 9, Apr 11 <br> Marianna | Nov 8 - HS 1 <br> Marianna <br> Nov 9 - HS 2 <br> Marianna <br> Nov 30 - MS 1 <br> Wendy <br> Nov 2 -ES 1 <br> Jennie <br> Nov 3 -ES 2 <br> Jennie <br> Feb 22 - HS 1 <br> Marianna <br> Feb 23 - HS 2 <br> Marianna <br> March 1 - MS 1 <br> Wendy <br> Feb 20 - ES 1 <br> Jennie <br> Feb 21 - ES 2 <br> Jennie |

## COST OF SERVICES

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DLT - Sept, Nov, Jan, March (4 days) $4000 per day
Principal Collaboratives - Sept, Dec, March (12 days) $3000 per day
SLTs - Oct, Feb, April (30 days) $3000 per day
SLT Coaching Sessions (10 days) $3000 per day
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Total of 56 days for total of $\$ \mathbf{1 7 2 , 0 0 0}$
**SLT coaching will be provided to 5 of the 10 school pairs for 3 days each

